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Ex″ įbįt 2

LOYOLA UNIVERSITY OF CHICAGO, IL

	2013	2014	2015	2016	2017	2017 Sensitivity w/ 2018 principal repayment	Median: A Rated Private Universities
Total FTE Enrollment	14,650	14,614	14,845	15,186	15,446	15,446	4,526
Operating Revenue (\$000)	532,401	561,001	583,457	581,080	603,988	603,988	196,259
Annual Change in Operating Revenue (%)	3.5	5.4	4.0	-0.4	3.9	3.9	3.4
Total Cash & Investments (\$000)	781,208	842,548	805,619	797,834	907,160	907,160	359,875
Total Debt (\$000)	572,644	546,432	510,523	476,219	440,324	376,751	132,260
Spendable Cash & Investments to Total Debt (x)	1.1	1.3	1.3	1.3	1.7	2.0	1.6
Spendable Cash & Investments to Operating Expenses (x)	1.4	1.4	1.3	1.2	1.4	1.4	1.3
Monthly Days Cash on Hand (x)	452	452	410	403	457	457	321
Operating Cash Flow Margin (%)	21.9	22.4	23.0	21.9	23.3	23.3	15.3
Total Debt to Cash Flow (x)	4.9	4.4	3.8	3.7	3.1	2.7	4.6
Annual Debt Service Coverage (x)	5.2	4.8	2.6	2.4	2.7	2.7	3.0

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Governance and management: university leadership provides strong fiscal oversight

Loyola University of Chicago's platform of good management practices will lead to continued strong operations and good balance sheet reserves. Management and the board employ favorable practices for budgeting and financial oversight. The university budgets for fully funded depreciation and debt service, as well as for a surplus without gifts or the endowment draw. Effective fiscal 2018 the budget is on a rolling three year planning cycle. LUC was a national leader in generating profit and loss analyses for its individual schools and auxiliaries and for using faculty teaching productivity measures and responsibility center accounting.

The university installed its first lay president in 2016. Following her installation, the president appointed new people in leadership positions, most from within the university. The leadership team continues to implement the "Plan 2020" strategic plan, achieving notable success in fundraising and the launch of its Arrupe College.

LUC's Board of Trustees is comprised of 40 sitting members, each elected to three-year terms. Board membership includes regional and national business management, members of the Society of Jesus and a representative of Trinity Health System.

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